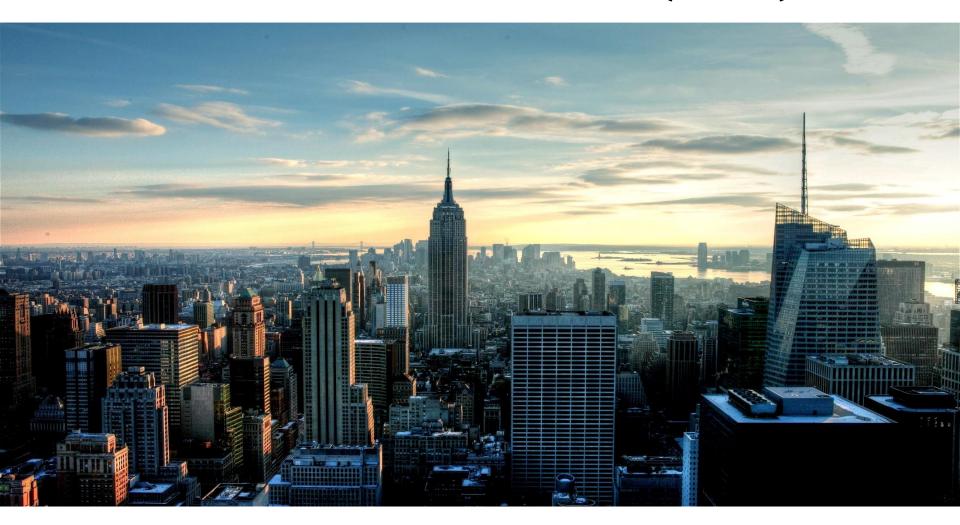
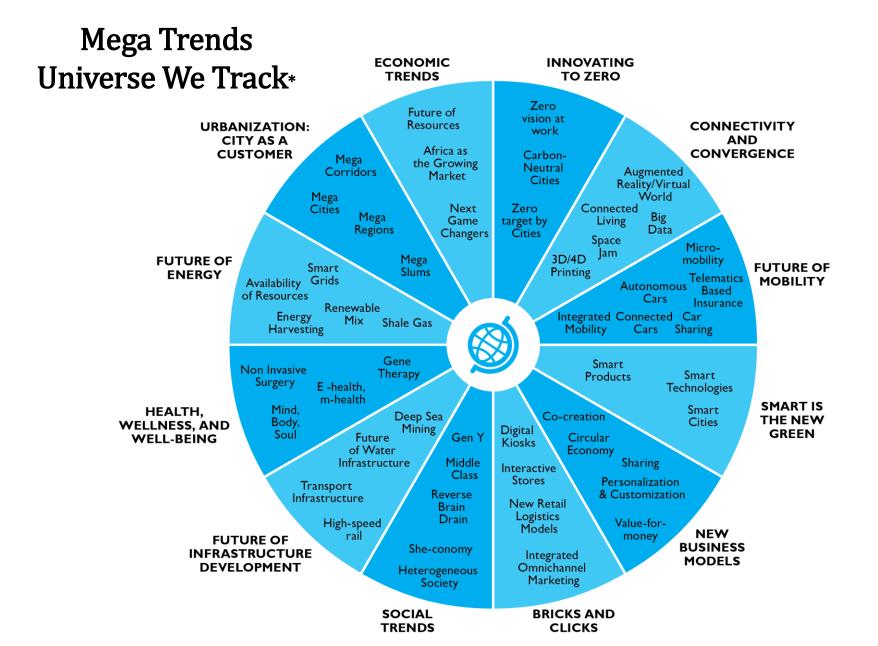
The Future of the United States (FOTUS)





"America is another name for opportunity."

Ralph Waldo Emerson



^{*}This list is not exhaustive

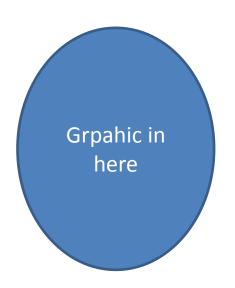
About the Research

Our team set out to provide our current and future clients a thorough perspective on where the worlds largest economy will develop to over the coming years. In the course of our research we found a tale of both extreme promises as well as specific challenges facing America that for a forward thinking company will provide an incredible depth of analysis to help shape your United States strategy

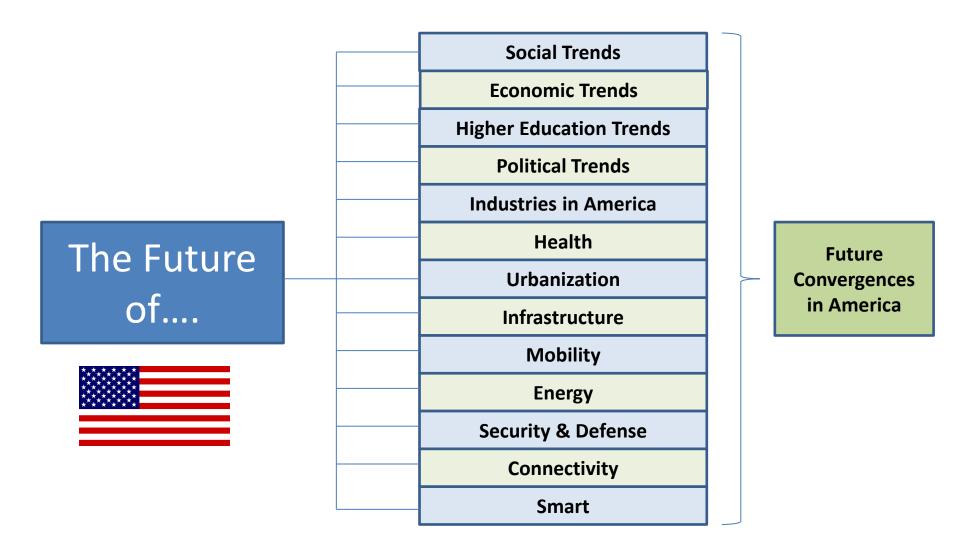
TEN Team Members
Involved

1200 Hours of Research

180 Pages of New Content



Topics We Cover in FOTUS



2025 FOTUS SelectHeadlines

Natural gas will have replaced coal as the main source of electricity in the US by 2035.

About 50% of employers offer wellness programs aimed at improving health, mitigating risk factors for serious illnesses and lowering insurance costs

High speed rail development in the US faces a \$1.5 trillion budget gap.

Job automation and early career unemployment will contribute to an 11% decrease in median HH income by 2050.

Manufacturing will be the largest US industry in 2025, with more than \$6 trillion in output

Increasing income polarization will contribute to shrinking the US from 10% to 4% of the global middle class.

24% of US retail will be online in 2025, further driving the adoption of omni-channel retailing

320,000 vehicles will be fully automated by 2025 in the US; 50% will be highly automated.

How Will the Findings Help Me?

You are having difficulty finding white space growth in the United States

Your industry is fundamentally changing due to convergences in America

New business models evade you but not others

You have no U.S specific plan beyond 3 or 5 years

You have a sub optimal innovation pipeline

You have no plan for the changing face of America

60%

Percentage of companies that will not see a ten year anniversary

Our clients understand that effective Mega Trend planning supports long term **sustainable** growth and drives a culture of **innovation**

This acts as a form of **insurance policy** against future disruptive
events that could impact growth both
positively and negatively

Example Content



The City will be 2025's Most-connected Customer

Mega Predictions for 2025

1 Mega City (New York City) 5 Mega Regions

Mega Corridors Mega urban areas have large populations and elevated economic activity.

Urbanization

Suburbanization

86.7%

of total US population in 2025

Smart





Energy









Building



Infrastructure



Healthcare



Government

Cities investing in **smart technologies** will forge new avenues for commerce and collaboration.



In 2025, the **top 100 cities** with highest GDPs
will produce **75.0%** of
total US GDP, wielding
considerable economic
power.

Source: Census.gov; UN ESA; Frost & Sullivan

Millennial Portrait

As Millennials age into management roles and political positions, they will wield significant influence in shaping American society, business, and government.

Profile	Work	Attitudes	Technology
Marrying later: 21% are married, compared with 42% for Baby Boomers at the same age Live in cities: Gravitate toward urban areas and prefer to rent Smaller paychecks: Currently have lower income levels, 13% are living with their parents Spending less: Savvy shoppers looking for a deal, less likely to own a car Most liberal age group: Even those who identify as Republican are considerably less conservative Less religious: Less likely to believe that religious values are important to the country's success	Socially aware: Generation most focused on corporate social responsibility Benefits focused: 63% say that benefits packages are important to staying with an employer Entrepreneurial: More likely to start their own businesses compared to other generations; 29% of all entrepreneurs in 2011 were Millennials	More tolerant: 45% agree that preferential treatment will support minority upward mobility Concerned about financial future: Almost half feel that they will be worse off than their parents; however minorities have a more positive outlook Sense of fairness and benefit sharing: Greater desire to advance the welfare of the group American un-exceptionalism: Less likely to believe the US is the best country on earth Less capitalistic: Less positive about capitalism; more favorable towards socialism	Technologically savvy: Unconcerned about letting software guide daily decisions and embrace the opportunities technology offers Always accessible: 80% sleep with their cell phone next to their beds; spend 1.8 hours a day on social media sites Value self expression: 75% have a social network profile and 20% have posted a video of themselves online Expect customization: Products, interfaces, and media must be curated, have personalized offerings, and be on demand

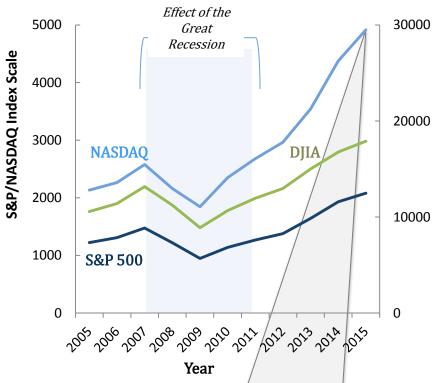
Source: Pew Research Center, Brookings Institute, Nielsen, Frost & Sullivan.

Indicators Point to a Recovering but Precarious Economy

The NASDAQ and major stock indices are above pre-recession levels, but swift growth is not necessarily positive for the US economy, and may foretell impending bubble bursts.

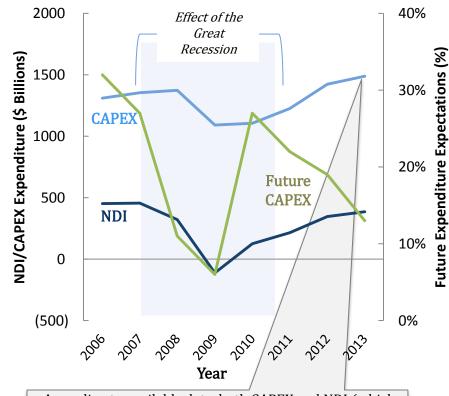
Dow Jones Industrial Index Scale

Stock Exchange Indicators, US, 2005–2015



Stock indices show climbs to above pre-recession levels and could indicate impending bubble bursts. These bursts may be driven by indefinitely low interest rates, overvalued tech stocks and IPOs, and continued investment in junk bonds.

Private Expenditure Indicators, US, 2006-2013



According to available data, both CAPEX and NDI (which accounts for CAPEX depreciation) are stabilizing, as some business takes advantage of low interest rates. However, the percent of companies anticipating future CAPEX spend has been declining.

Source: BLS, Annual Capital Expenditures Survey; NASDAQ; DJIA; S&P 500; MarketWatch; Frost & Sullivan

US New High-Speed Rail (HSR) Development

There is a \$1.52 Trillion budget gap between US high-speed-rail plans and reality

THE GOAL

A 17,000-mile highspeed rail network by 2030

THE PROBLEM

The budget needed over the next 15 years is \$1.53 trillion (\$102 billion/year). The total federal funding allocated to HSR projects is \$10.1 billion.

Proposed HSR Lines, US, 2030



US HSR network Compared to Other Regions, 2015

Country/ Region	Total miles of HSR track	Miles of HSR track/ million residents	Miles of HSR track/ million sq. miles	Miles of HSR track/ region GDP (\$T)
USA	454	1.44	119.47	27.15
Europe	9,380	12.63	2,386.77	508.40
East Asia	15,784	10.13	4,057.58	1,004.90
Russia & Mid-East	1,220	4.93	157.21	412.16

The cost to construct a high speed rail system is roughly the same as what the US spends on highways every 5 years, although it has a much lower associated maintenance cost than the US national highway system.

Sources: US High Speed Rail Administration, Bureau of Transportation Statistics, Frost and Sullivan.

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Smart is the New Green

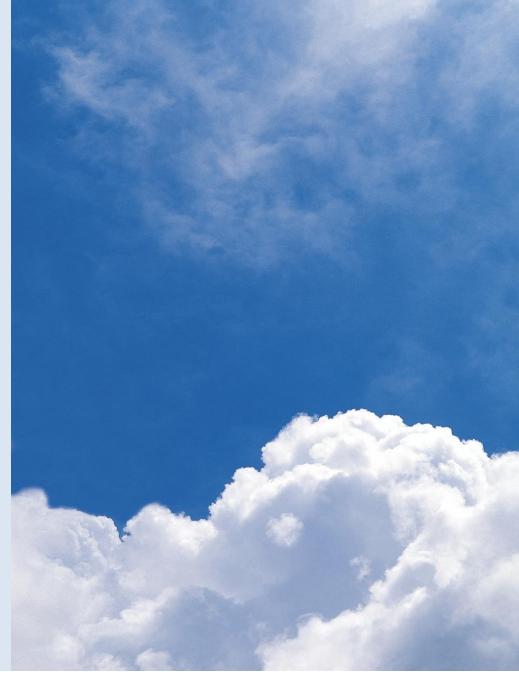
- Smart is connected
- · Smart is embedded
- Smart converses
- "Macro-to-micro" Strategic Recommendations and Predictions

Convergences of the Future

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Pricing & Additional Information

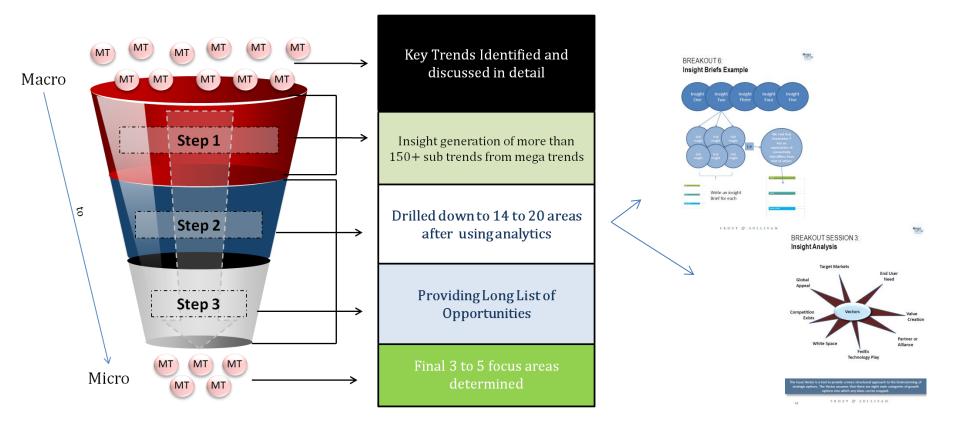


Pricing Options

Level ONE : Full Report / One Hour Phone Briefing	\$9,500
Level TWO : Full Report / Two Hour In Person Presentation + Q&A	\$15,000
Level THREE: Full Report / Executive Phone Briefing / Two Day FOTUS Strategy Workshop	\$45,000
Level FOUR: Full Report / ALL Mega Trends Content Subscription for 12 months / Two Day Trends Strategy Workshop (on area of choice)	\$75,000

Workshop Overview

The two day workshop uses a process we call "Macro to Micro". The process is designed to immerse our client into an areas such as "Global Mega trends", "Future of the United States" and use a filtering process to determine specific outcomes that will drive growth



What We Do

Subscription Package or Independent

Visionary Content

Mega trends reports, market insights, and articles

Visionary **Briefings**

Tailored thoughtleader speeches and keynote discussions

Visionary Workshop

Interactive session uniting company focus on innovation

Visionary Challenge

Client-specific consulting project centered on a defined question

Note: Any stage can be requested individually by our clients. Subscription to Visionary Content is not required, but recommended.



















A selection of our clients:























Current Hot Focus Areas from VIG



Future of Work



Future of Smart Cities and Living Labs



New Business Models



Future of Retail: Bricks and Clicks



Future of Logistics and Supply Chain



Future of Mobility



Future of the United States



Future of Mobile Robots

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