

2021

Company of the Year

Thailand Data Center Industry Excellence in Best Practices



Strategic Imperatives

Frost & Sullivan identifies three key strategic imperatives that impact the customer experience industry: innovative business models, disruptive technologies, and internal challenges. Every company that is competing in the customer experience space is obligated to address these imperatives proactively; failing to do so will almost certainly lead to stagnation or decline. Successful companies overcome the challenges posed by these imperatives and leverage them to drive innovation and growth. Frost & Sullivan's recognition of True IDC is a reflection of how well it is performing against the backdrop of these imperatives.

DISRUPTIVE COMPETITIVE GEOPOLITICAL **S**8 **TECHNOLOGIES CHAOS INTENSITY** Increasing adoption of COVID-19 has accelerated disruptive technologies such as Growing presence of cloud adoption due to factors regional players with artificial intelligence hyper scale and 1 – 2MW (AI)/machine learning (ML), including need for digital collaboration. Increasing cloud internet of things (IoT) by data center builds is deployments combined with enterprises will have a direct expected to intensify growing demand of colocation impact on applicationcompetition in Thailand. services from OTT service generated data and will further Increasing expansion of drive the demand for colocation established players in providers is both an advantage and a challenge for service services given the growing need Thailand along with new providers, depending on for data processing and storage. entrants in the data whether or not they can fulfill Edge architecture is expected to center colocation space is gain prominence to address the making it a highly growing customer requirements. need for lower latency in a competitive market. distributed IT environment. The above-mentioned technologies are critical to The competitive intensity is The demand for colocation will drive business efficiencies. expected to increase over the rise for the short term due to There has been an increase next 1 year period. Colocation greater cloud adoption during in demand and adoption of service providers are revisiting the pandemic. Data center Big Data analytics and their growth strategy and service providers should make other disruptive target customer segments to full use of the opportunities, technologies by the enterprises, which will create a differentiated value focusing on prospects in the further accelerate over the proposition and gain strategic fast-growing segments. next 3 – 5 year time period. advantage.

Best Practices Criteria for World-Class Performance

Frost & Sullivan applies a rigorous analytical process to evaluate multiple nominees for each award category before determining the final award recipient. The process involves a detailed evaluation of best practices criteria across two dimensions for each nominated company. True IDC excels in many of the criteria in the data center space.

AWARD CRITERIA	
Visionary Innovation & Performance	Customer Impact
Addressing Unmet Needs	Price/Performance Value
Visionary Scenarios Through Mega Trends	Customer Purchase Experience
Implementation of Best Practices	Customer Ownership Experience
Leadership Focus	Customer Service Experience
Financial Performance	Brand Equity

Addressing Unmet Needs

Enterprises need to operate their IT infrastructure in a unified manner, and with data becoming extremely critical to business models, these enterprises are seeking flexibility in terms of infrastructure management levers, including key locations of data centers and networks.

"As IT environments continue to expand and evolve, they need an integrated and unified infrastructure. True IDC's strategic initiatives in Thailand are well aligned to address emerging customer needs and enable greater scalability and agility for enterprise customers."

 Nishchal Khorana, Senior Director, Frost & Sullivan True IDC offers a multi-site network fabric service that provides customers with a compelling value proposition of choosing data center locations and housing the system/server in any data center, without having to change the IP or network configuration. This multi-site network enables data centers to achieve business outcomes as well, including lowering costs and saving time, which are critical factors in the rapidly evolving IT infrastructure environment. The unification of multi-site data centers into a single network fabric drives greater agility for customers,

with centralized control and the choice of connectivity. Moreover, the connected approach to infrastructure provides on-demand disaster recovery, further strengthening the value created for customers and addressing the need for a single point of contact, with respect to the service provider

managing the IT infrastructure. Compared with other key industry participants in Thailand, only True IDC recognizes the strategy of being more widespread in terms of location as a necessity. The multi-site network fabric service, strategy, and initiative align well with the emerging trends of hyperscale data centers and multi-cloud adoption because they support customers' transition to cloud environments and support the connectivity of hyperscale data centers and edge nodes plans.

Leadership Focus

True IDC has strategically built its data centers in selected locations to address specific customer requirements, including requirements set by over-the-top (OTT) service providers, and to maximize the potential for colocation services. To address enterprise needs in Bangkok, Thailand, True IDC has key data center colocation sites in Ratchada, Muangthong, Pattanakarn, and Bangna. To create a strategic advantage, True IDC continues to focus on and invest in the country by building new data centers, with over 50,000 square feet of raised floor space in Muangthong and Bangna. These expansions are expected to strengthen the company's positioning in Thailand, enabling it to create a competitive differentiation through greater proximity to key customer segments and a broader market reach.

Implementation of Best Practices

True IDC complies with international standards and has proven operational excellence. To enable and support Thailand's digital economy, the company's industry certifications demonstrate best practices in delivering colocation services to enterprises, medium-sized firms, and government agencies. While True IDC has key vertical certifications, such as PCI-DSS, it delivers high-value services as well, including security. Furthermore, the company complies with various ISOs and Uptime Institute standards for design, facilities, and operations, and its practices have proved to be effective because they improve power management efficiency to reduce power usage effectiveness (PUE) from about 20% to 10%. PUE is a scale by which most data centers are rated for operational efficiency, and a good PUE rating is 1.7 to 2, thus the lower the better. Moreover, True IDC has further strengthened its data privacy policy.

Financial Performance

Despite the increasing competition and the larger presence of regional and global participants in Thailand, True IDC has achieved strong revenue growth, in line with the industry average. The company has achieved its demonstrated revenue growth by acquiring key clients, including Chinese eCommerce companies, leading cloud service providers from China, top hyperscale companies from the United States and Europe, leading content and media companies from China, and one key ISP provider from the United States.

Customer Ownership Experience

To drive a better customer experience through easier management and governance, the control, operation, and surveillance of True IDC's five data centers are now under one centralized regional command center. Communication time is shortened through this center, thus enhancing the efficiency and speed in analyzing the root causes of problems, allowing less time on IT maintenance, and optimizing the focus on customers' needs.

Furthermore, True IDC employs a ticketing tool that can be tailored to address customers' requirements. For example, customers are given an account to access True IDC's Customer Support Portal, making it easier for the company's team to resolve tickets coming from different mediums, including phone calls, emails, and social media. Moreover, a customized service portal allows for complete transparency on the status of a support ticket and formalizes the internal support process. True IDC's staff is immediately notified of new cases, making it easier to keep track of open cases and to update the customer instantly on any progress. In addition, tickets can be prioritized based on urgency level, department, and request type and can be assigned to the best possible team member based on his/her area of expertise. At the end of each case, customers are prompted to answer a feedback survey about the service they received, allowing True IDC to identify areas of improvement and to continue enhancing its services to achieve higher customer satisfaction.

Brand Equity

True IDC has created a strong brand as a carrier-neutral data center service provider that offers the choice of connectivity, including domestic, international, and Internet exchange services from various providers. True IDC's strong enterprise portfolio and integrated offerings over the years have enabled it to create high brand equity in Thailand.

Furthermore, initiatives, such as the joint venture with BBIX, an internet exchange service provider in Japan that engages under three distinct objectives, are expected to strengthen True IDC's brand value because, for example, this partnership with BBIX will supply carrier-neutral and low-latency Internet exchange peering services that cater to both domestic and international ventures, thus increasing organizations' use of data analytics and artificial intelligence.

Conclusion

True IDC, a leading data center service provider in Thailand, continues to focus on and invest in the colocation services market. In addition to building new data centers in strategic locations to attract selected customer segments, True IDC has aligned its strategy to address the shifting enterprise need for IT infrastructure. By investing in best-in-class industry certifications, combined with initiatives that drive easier management, the provider has strengthened its value proposition and is well positioned to continue achieving growth and excellence in the Thai digital industry.

With its strong overall performance, True IDC earns Frost & Sullivan's 2021 Company of the Year Award in the Thai data center industry.

What You Need to Know about the Company of the Year Recognition

Frost & Sullivan's Company of the Year Award is its top honor and recognizes the market participant that exemplifies visionary innovation, market-leading performance, and unmatched customer care.

Best Practices Award Analysis

For the Company of the Year Award, Frost & Sullivan analysts independently evaluated the criteria listed below.

Visionary Innovation & Performance

Addressing Unmet Needs: Customers' unmet or under-served needs are unearthed and addressed by a robust solution development process

Visionary Scenarios Through Mega Trends:

Long-range, macro-level scenarios are incorporated into the innovation strategy through the use of Mega Trends, thereby enabling first to market solutions and new growth opportunities

Leadership Focus: Company focuses on building a leadership position in core markets and on creating stiff barriers to entry for new competitors

Best Practices Implementation: Best-in-class implementation is characterized by processes, tools, or activities that generate a consistent and repeatable level of success

Financial Performance: Strong overall business performance is achieved in terms of revenue, revenue growth, operating margin, and other key financial metrics

Customer Impact

Price/Performance Value: Products or services provide the best value for the price compared to similar market offerings

Customer Purchase Experience: Quality of the purchase experience assures customers that they are buying the optimal solution for addressing their unique needs and constraints

Customer Ownership Experience: Customers proudly own the company's product or service and have a positive experience throughout the life of the product or service

Customer Service Experience: Customer service is accessible, fast, stress-free, and high quality

Brand Equity: Customers perceive the brand positively and exhibit high brand loyalty

About Frost & Sullivan

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The Growth Pipeline Engine™

Frost & Sullivan's proprietary model to systematically create on-going growth opportunities and strategies for our clients is fuelled by the Innovation Generator $^{\text{TM}}$. Learn more.

Key Impacts:

- Growth Pipeline: Continuous flow of Growth opportunities
- Growth Strategies: Proven Best Practices
- Innovation Culture: Optimized Customer Experience
- ROI & Margin: Implementation Excellence
- Transformational Growth: Industry Leadership

OPPORTUNITY UNIVERSE Capture full range of growth opportunities and prioritize them based on key criteria OPPORTUNITY EVALUATION Conduct deep, 360-degree analysis opportunities OPPORTUNITY EVALUATION Conduct deep, 360-degree analysis opportunities ENGINETM OPPORTUNITY EVALUATION Conduct deep, 360-degree analysis opportunities opportunities FLANNING & IMPLEMENTATION Execute strategic plan with milestones, targets, owners and deadlines OPPORTUNITY EVALUATION Conduct deep, 360-degree analysis opportunities opportunities GO-TO-MARKET STRATEGY Translate strategic alternatives into a cogent strategy

The Innovation Generator™

Our six analytical perspectives are crucial in capturing the broadest range of innovative growth opportunities, most of which occur at the points of these perspectives.

Analytical Perspectives:

- Mega Trend (MT)
- Business Model (BM)
- Technology (TE)
- Industries (IN)
- Customer (CU)
- Geographies (GE)

